



MICHAEL S. RAWLINGS
MAYOR

September 1, 2011

Dear Prospective Investor,

Welcome to the City of Dallas Regional Center!

The City of Dallas is a city of opportunity. It was for this very reason I moved here more than 30 years ago and have dedicated myself to growing and investing in this city of promise, first as a business leader and now as Mayor. Today, with more than 65,000 businesses and 46 Fortune 1000 companies based in Dallas, I have never been more proud to call this city home.

The City of Dallas Regional Center (CDRC) is about driving innovation and facilitating economic growth and job creation in Dallas. In a true public-private partnership, the City of Dallas and Civitas Capital Management, LLC have come together to provide EB-5 investors with an unrivaled level of service and investment expertise. The program has my full support, and I could not be more pleased that you are considering the CDRC for your EB-5 investment.

Dallas is the anchor of the fourth largest metropolitan area in the U.S., yet the cost of living is 8% lower than the national average. We add an average of 230 new jobs each day and have a lower-than-average unemployment rate. Unlike many states, Texas residents and businesses are *not* subject to an individual or corporate state income tax. For these and many other reasons, businesses, families and EB-5 investors alike have found that the City of Dallas makes good business sense.

In addition to its strong economic climate, Dallas is home to a culturally diverse population that shares values such as hard work, commitment to family and the importance of cultivating relationships with one another. Dallas is also home to the largest arts district in the country, legendary professional sports franchises and more restaurants per capita than any other U.S. city. As an EB-5 investor, you are free to live anywhere in the United States. I am confident that as you learn more about our great city, Dallas will be on your short list of potential destinations.

Again, thank you for visiting the CDRC website and exploring our EB-5 investment program. Please accept my invitation to visit the City of Dallas, meet with representatives from the CDRC and see firsthand the opportunities that await you.

Sincerely,

Michael S. Rawlings
Mayor